

**Leila Lands Sdn. Berhad**  
Registration Number: 196401000102 (103198-U)  
(Incorporated in Malaysia)

**Financial statements for the  
year ended 31 March 2023**

## Leila Lands Sdn. Berhad

Registration Number: 196401000102 (103198-U)  
(Incorporated in Malaysia)

### Directors' report for the year ended 31 March 2023

The Directors have pleasure in submitting their report and the audited financial statements of the Company for the financial year ended 31 March 2023.

#### Principal activity

The principal activity of the Company is investment holding. There has been no significant change in the nature of this activity during the financial year.

#### Holding company

During the financial year and until the date of this report, the holding and ultimate holding company is The Bombay Burmah Trading Corporation Limited, a company incorporated in the Republic of India.

#### Results

	<b>RM</b>
Profit for the year	<u>41,152,619</u>

#### Reserves and provisions

There were no material transfers to or from reserves and provisions during the financial year under review.

#### Dividends

- i) In respect of the financial year ended 31 March 2023:
- a first interim dividend of 57.16 sen per ordinary share totalling RM26,928,000 declared on 22 March 2023 and paid on 24 March 2023.

The Directors do not recommend the payment of any final dividend in respect of the current financial year.

#### Directors of the Company

Directors who served during the financial year until the date of this report are:

Mr. Nusli Neville Wadia  
Mr. Ness Wadia  
Ms. Marlina binti Budin  
Mr. Jayant Shripad Gadgil  
Mr. Awalludin bin Nasir  
Mr. Hong Kok Meng (appointed on 4 May 2023)

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## Directors' interests in shares

The interests and deemed interests in the shares of the Company and of its related corporations of those who were Directors at financial year end as recorded in the Register of Directors' Shareholdings are as follows:

Name of Directors	Interest	Number of ordinary shares			At 31 March 2023
		At 1 April 2022	Bought	Sold	
<b>Ultimate holding company</b>					
<b>- The Bombay Burmah Trading Corporation Limited</b>					
Mr. Nusli Neville Wadia	Direct	6,980,356	--	--	6,980,356
Mr. Ness Wadia	Direct	21,600	--	--	21,600
Mr. Jayant Shripad Gadgil	Direct	750	--	--	750

None of the other Directors holding office at 31 March 2023 had any interest in the ordinary shares of the Company and of its related corporations during the financial year.

## Directors' benefits

Since the end of the previous financial year, no Director of the Company has received nor become entitled to receive any benefit (other than those shown below) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest other than professional fees paid to a firm in which certain Directors are members.

The Directors' benefits paid to or receivable by Directors in respect of the financial year ended 31 March 2023 are as follows:

	<b>RM</b>
Professional fees paid to a firm in which Directors are members	<u>6,000</u>

There were no arrangements during and at the end of the financial year which had the object of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

## Issue of shares

There were no changes in the issued and paid-up capital of the Company during the financial year.

## Options granted over unissued shares

No options were granted to any person to take up unissued shares of the Company during the financial year.

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## **Indemnity and insurance costs**

There were no indemnity given to or insurance effected for any Director, officer or auditor of the Company during the financial year.

## **Other statutory information**

Before the financial statements of the Company were made out, the Directors took reasonable steps to ascertain that:

- i) there are no bad debts to be written off and no provision needs to be made for doubtful debts, and
- ii) any current assets which were unlikely to be realised in the ordinary course of business have been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- i) that would render it necessary to write off any bad debts or provide for any doubtful debts, or
- ii) that would render the value attributed to the current assets in the financial statements of the Company misleading, or
- iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Company misleading or inappropriate, or
- iv) not otherwise dealt with in this report or the financial statements that would render any amount stated in the financial statements of the Company misleading.

At the date of this report, there does not exist:

- i) any charge on the assets of the Company that has arisen since the end of the financial year and which secures the liabilities of any other person, or
- ii) any contingent liability in respect of the Company that has arisen since the end of the financial year.

No contingent liability or other liability of the Company has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Company to meet its obligations as and when they fall due.

In the opinion of the Directors, the financial performance of the Company for the financial year ended 31 March 2023 have not been substantially affected by any item, transaction or event of a material and unusual nature nor has any such item, transaction or event occurred in the interval between the end of that financial year and the date of this report.

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## Auditors

The auditors, KPMG PLT, have indicated their willingness to accept re-appointment.

The auditors' remuneration of the Company during the year is RM14,000.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:



.....  
**Ness Wadia**  
Director



.....  
**Jayant Shripad Gadgil**  
Director

Date: 22 MAY 2023

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### Statement of financial position As at 31 March 2023

	Note	2023 RM	2022 RM
<b>Assets</b>			
Plant and equipment	3	--	--
Investments in subsidiaries	4	13,846,768	13,846,768
<b>Total non-current assets</b>		<u>13,846,768</u>	<u>13,846,768</u>
Other receivables		958	583
Due from subsidiaries	5	280,357,412	267,237,806
Current tax assets		20,117	7,117
Cash and cash equivalents		3,399,772	2,306,631
<b>Total current assets</b>		<u>283,778,259</u>	<u>269,552,137</u>
<b>Total assets</b>		<u>297,625,027</u>	<u>283,398,905</u>
<b>Equity</b>			
Share capital	6	47,113,500	47,113,500
Retained earnings		250,496,224	236,271,605
<b>Total equity attributable to owners of the Company</b>		<u>297,609,724</u>	<u>283,385,105</u>
<b>Liabilities</b>			
Other payables		13,000	12,000
Due to subsidiaries	5	2,303	1,800
<b>Total current liabilities</b>		<u>15,303</u>	<u>13,800</u>
<b>Total liabilities</b>		<u>15,303</u>	<u>13,800</u>
<b>Total equity and liabilities</b>		<u>297,625,027</u>	<u>283,398,905</u>

The accompanying notes form an integral part of the financial statements.

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### Statement of comprehensive income For the year ended 31 March 2023

	Note	2023 RM	2022 RM
<b>Revenue</b>			
- Management fee		132,000	132,000
- Dividend income		26,612,000	--
		<u>26,744,000</u>	<u>132,000</u>
Cost of services		--	--
<b>Gross profit</b>		26,744,000	132,000
Other income		13,574,837	3,278,227
Administrative expenses		<u>(342,318)</u>	<u>(314,637)</u>
<b>Results from operating activities</b>		39,976,519	3,095,590
Finance income		<u>1,176,100</u>	<u>144,889</u>
<b>Profit for the year and total comprehensive income for the year attributable to owners of the Company</b>	7	<u><u>41,152,619</u></u>	<u><u>3,240,479</u></u>

The accompanying notes form an integral part of the financial statements.

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### Statement of changes in equity For the year ended 31 March 2023

	Attributable to owners of the Company		
	Non- distributable Share capital RM	Distributable Retained earnings RM	Total equity RM
Note			
<b>At 1 April 2021</b>	47,113,500	249,596,126	296,709,626
Profit and total comprehensive income for the year	--	3,240,479	3,240,479
<i>Contributions by and distributions to owners of the Company</i>			
Dividends to owners of the Company/ <b>Total transactions with owners of the Company</b>			
8	--	(16,565,000)	(16,565,000)
<b>At 31 March 2022/1 April 2022</b>	47,113,500	236,271,605	283,385,105
Profit and total comprehensive income for the year	--	41,152,619	41,152,619
<i>Contributions by and distributions to owners of the Company</i>			
Dividends to owners of the Company/ <b>Total transactions with owners of the Company</b>			
8	--	(26,928,000)	(26,928,000)
<b>At 31 March 2023</b>	<u>47,113,500</u>	<u>250,496,224</u>	<u>297,609,724</u>

The accompanying notes form an integral part of the financial statements.



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### Statement of cash flows For the year ended 31 March 2023

	2023 RM	2022 RM
<b>Cash flows from operating activities</b>		
Profit for the year	41,152,619	3,240,479
Adjustments for:		
Finance income	(1,176,100)	(144,889)
Unrealised gain on foreign exchange	<u>(13,574,837)</u>	<u>(3,278,227)</u>
<b>Operating profit/(loss) before changes in working capital</b>	26,401,682	(182,637)
Change in other receivables	(375)	1,568
Change in other payables	<u>1,000</u>	<u>1</u>
<b>Cash generated from/(used in) operations</b>	26,402,307	(181,068)
Tax paid	<u>(13,000)</u>	<u>(6,033)</u>
<b>Net cash from/(used in) operating activities</b>	<u>26,389,307</u>	<u>(187,101)</u>
<b>Cash flows from investing activities</b>		
Interest received	1,176,100	144,889
Repayment from a subsidiary	<u>--</u>	<u>16,815,200</u>
<b>Net cash from investing activities</b>	<u>1,176,100</u>	<u>16,960,089</u>
<b>Cash flows from financing activities</b>		
Dividends paid to owners of the Company	(26,928,000)	(16,565,000)
Due from/(to) subsidiaries	<u>(107,607)</u>	<u>(18,997)</u>
<b>Net cash used in financing activities</b>	<u>(27,035,607)</u>	<u>(16,583,997)</u>
<b>Net increase in cash and cash equivalents</b>	529,800	188,991
Effect of foreign exchange rate changes	563,341	(231,887)
<b>Cash and cash equivalents at 1 April</b>	<u>2,306,631</u>	<u>2,349,527</u>
<b>Cash and cash equivalents at 31 March</b>	<u>3,399,772</u>	<u>2,306,631</u>
Cash and cash equivalents included in the statement of cash flows comprise the following statement of financial position amounts:		
Cash and bank balances	<u>3,399,772</u>	<u>2,306,631</u>

The accompanying notes form an integral part of the financial statements.

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### Notes to the financial statements

Leila Lands Sdn. Berhad is a private company, incorporated and domiciled in Malaysia. The address of the registered office of the Company is as follows:

#### Registered office

12<sup>th</sup> Floor, Menara Symphony  
No. 5, Jalan Prof. Khoo Kay Kim  
Seksyen 13  
46200 Petaling Jaya  
Selangor Darul Ehsan  
Malaysia

The principal activity of the Company is investment holding.

The holding and ultimate holding company is The Bombay Burmah Trading Corporation Limited, a company incorporated in the Republic of India.

These financial statements were authorised for issue by the Board of Directors on 22 MAY 2023.

#### 1. Basis of preparation

##### (a) Statement of compliance

The financial statements of the Company have been prepared in accordance with Malaysian Private Entities Reporting Standard ("MPERS") and the requirements of Companies Act 2016 in Malaysia.

##### (b) Basis of measurement

The financial statements have been prepared on the historical cost basis.

##### (c) Functional and presentation currency

These financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional currency. All financial information is presented in RM, unless otherwise stated.

##### (d) Use of estimates and judgements

The preparation of the financial statements in conformity with MPERS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There are no significant areas of estimation uncertainty and critical judgements in applying accounting policies that have significant effect on the amounts recognised in the financial statements.

## **2. Significant accounting policies**

The accounting policies set out below have been applied consistently to the periods presented in these financial statements, unless otherwise stated.

### **(a) Subsidiaries**

Subsidiaries are entities, including special purpose entity, controlled by the Company.

The consolidated financial statements of the Company and its subsidiaries (“the Group”) have not been prepared as the Directors are of the opinion that to adopt group reporting would involve undue expense or delay to the member of the Company.

Investments in subsidiaries are measured in the Company’s statement of financial position at cost less any impairment losses. The cost of investment includes transaction costs.

### **(b) Foreign currency**

#### **Foreign currency transactions**

Transactions in foreign currencies are translated to the functional currency of the Company at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are retranslated to the functional currency at the exchange rate at that date.

Non-monetary assets and liabilities denominated in foreign currencies are not retranslated at the end of the reporting date, except for those that are measured at fair value which are retranslated to the functional currency at the exchange rate at the date that the fair value was determined.

All foreign currency differences are recognised in profit or loss.

### **(c) Financial instruments**

#### **(i) Initial recognition and measurement**

A financial asset or financial liability is recognised in the statement of financial position when, and only when, the Company becomes a party to the contractual provisions of the instrument.

A financial asset or financial liability is recognised initially at the transaction price (including transaction costs except in the initial measurement of a financial asset or financial liability that is subsequently measured at fair value through profit or loss) unless the arrangement constitutes, in effect, a financing transaction for either the Company (for a financial liability) or the counterparty (for a financial asset) to the arrangement. If the arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument as determined at initial recognition.

**(c) Financial instruments (continued)****(ii) Subsequent measurement**

Debt instruments that meet the following conditions are measured at amortised cost using the effective interest method:

- (a) returns to the holder are determinable, e.g. a fixed amount and/or variable rate of return benchmark against a quoted or observable interest rate;
- (b) there is no contractual provision that could result in the holder losing the principal amount or any interest attributable to the current period or prior periods; and
- (c) prepayment option, if any, is not contingent on future events.

Debt instruments that are classified as current assets or current liabilities are measured at the undiscounted amount of the cash or other consideration expected to be paid or received unless the arrangement constitutes, in effect, a financing transaction.

Investments in non-puttable ordinary shares, and investments in non-convertible and non-puttable preference shares are measured at cost less impairment, unless the shares are publicly traded or their fair value can otherwise be measured reliably without undue cost or effort, in which case the investments are measured at fair value with changes in fair value recognised in profit or loss.

All financial assets (except for financial assets measured at fair value through profit or loss) are assessed at each reporting date whether there is any objective evidence of impairment. An impairment loss is measured as follows:

- For an instrument measured at amortised cost, the impairment loss is the difference between the asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate.
- For an instrument measured at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

All other financial assets or financial liabilities not measured at amortised cost or cost less impairment are measured at fair value with changes recognised in profit or loss.

**(iii) Derecognition**

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or are settled, or control of the asset is not retained or substantially all of the risks and rewards of ownership of the financial asset are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount of the financial asset derecognised and the consideration received, including any newly created rights and obligations, is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged, cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

**(d) Plant and equipment****(i) Recognition and measurement**

Items of plant and equipment are measured at cost less any accumulated depreciation.

Cost includes expenditures that are directly attributable to the acquisition of the asset and any other costs directly attributable to bringing the asset to working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When significant parts of an item of plant and equipment have different useful lives, they are accounted for as separate items (major components) of plant and equipment.

The gain or loss on disposal of an item of plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of plant and equipment and is recognised net within "other income" and "other expenses" respectively in profit or loss.

**(ii) Subsequent costs**

The cost of replacing a component of an item of plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised to profit or loss. The costs of the day-to-day servicing of plant and equipment are recognised in profit or loss as incurred.

**(iii) Depreciation**

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed, and if a component has a useful life that is different from the remainder of that asset, then that component is depreciated separately.

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of plant and equipment from the date that they are available for use.

The estimated useful lives are as follows:

Computer hardware	3 years
Computer software	3 years
Office equipment, furniture and fittings	3 years

If there is an indication that there has been a significant change since the last annual reporting date in the pattern by which the Company expects to consume an asset's future economic benefits, the Company would review its present depreciation method and, if current expectations differ, the Company would amend the residual value, depreciation method or useful life to reflect the new pattern.

**(e) Cash and cash equivalents**

Cash and cash equivalents consist of cash on hand, balances and deposits with banks and highly liquid investments which have an insignificant risk of changes in fair value with original maturities of three months or less, and are used by the Company in the management of its short-term commitments. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged deposits.

**(f) Impairment of non-financial assets**

The carrying amounts of non-financial assets (i.e. plant and equipment) are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For the purpose of impairment testing, assets are grouped together into the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or cash-generating units.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash-generating unit.

An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit exceeds its estimated recoverable amount.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (group of cash-generating units) and then to reduce the carrying amounts of the other assets in the cash-generating unit (groups of cash-generating units) on a *pro rata* basis.

Impairment losses recognised in prior periods are assessed at the end of each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. Reversals of impairment losses are credited to profit or loss in the financial year in which the reversals are recognised.

**(g) Equity instruments**

Instruments classified as equity are measured at cost on initial recognition and are not remeasured subsequently.

**Ordinary shares**

Ordinary shares are classified as equity.

**(h) Income tax**

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in profit or loss except to the extent that it relates to a business combination or items recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted by the end of the reporting period, and any adjustment to tax payable in respect of previous financial years.

**(h) Income tax (continued)**

Deferred tax is recognised using the liability method, providing for temporary differences between the carrying amounts of assets and liabilities in the statement of financial position and their tax bases. Deferred tax is not recognised for the temporary differences arising from the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and liabilities are offset if, and only if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax assets and liabilities on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at the end of each reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

**(i) Revenue and other income****(i) Management fee**

Revenue from the provision of management services to related companies is recognised when the services are performed.

**(ii) Interest income**

Interest income is recognised as it accrues, using the effective interest method in profit or loss.

**(iii) Dividend income**

Dividend income is recognised in profit or loss on the date that the Company's right to receive payment is established, which in the case of quoted securities is the ex-dividend date.

**(j) Employee benefits****(i) Short-term employee benefits**

Short-term employee benefit obligations in respect of salaries, annual bonuses, paid annual leave and sick leave are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognised for the amount expected to be paid under short term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

**(ii) State plans**

The Company's contributions to statutory pension funds are charged to profit or loss in the financial year to which they relate. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

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### 3. Plant and equipment

	Computer hardware RM	Computer software RM	Office equipment, furniture and fittings RM	Total RM
<b>At cost</b>				
At 1 April 2022/31 March 2023	24,686	3,247	23,287	51,220
<b>Accumulated depreciation</b>				
At 1 April 2022/31 March 2023	24,686	3,247	23,287	51,220
<b>Carrying amounts</b>				
At 1 April 2022	--	--	--	--
At 31 March 2023	--	--	--	--

Included in plant and equipment of the Company are fully depreciated assets which are still in use at cost amounting to RM51,220 (2022: RM51,220).

### 4. Investments in subsidiaries

	2023 RM	2022 RM
Unquoted shares, at cost	13,846,768	13,846,768

Details of the subsidiaries are as follows:

Name of entity	Principal place of business/ Country of incorporation	Principal activities	Effective ownership interest and voting interest	
			2023 %	2022 %
<b>Held by the Company:</b>				
Naira Holdings Limited	British Virgin Islands	Investment holding	100	100
Island Horti-Tech Holdings Pte. Ltd.**	Republic of Singapore	Investment holding	100	100
Leila Lands Limited**	Mauritius	Investment holding	100	100
Restpoint Investments Limited	British Virgin Islands	Investment holding	100	100
Baymanco Investments Limited**	Mauritius	Investment holding	100	100
<b>Subsidiaries of Island Horti-Tech Holdings Pte. Ltd.:</b>				
Island Landscape & Nursery Pte. Ltd.**	Republic of Singapore	Provision of decorative plants and landscape services	100	100



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#### 4. Investments in subsidiaries (continued)

Name of entity	Principal place of business/ Country of incorporation	Principal activities	Effective ownership interest and voting interest	
			2023 %	2022 %
Myanmar Island Horti-Tech Ltd.**	Myanmar	Dormant	100	100
<b>Subsidiaries of Leila Lands Limited:</b>				
Britannia Brands Limited**	United Kingdom	Investment holding	100	100
ABI Holdings Limited**	United Kingdom	Investment holding	100	100
Associated Biscuits International Limited**	United Kingdom	Investment holding	100	100
Britannia Industries Limited**	India	Manufacturer	50.54	50.54
Bannatyne Enterprises Pte Limited**	Republic of Singapore	Investment holding	100	100
Dowbiggin Enterprises Pte Limited**	Republic of Singapore	Investment holding	100	100
Nacupa Enterprises Pte Limited**	Republic of Singapore	Investment holding	100	100
Spargo Enterprises Pte Limited**	Republic of Singapore	Investment holding	100	100
Valletort Enterprises Pte Limited**	Republic of Singapore	Investment holding	100	100
Flora Investments Company Private Limited**	India	Investment holding	20.48	20.48
Gilt Edge Finance & Investments Private Limited**	India	Investment holding	23.31	23.31
Boribunder Finance & Investments Private Limited**	India	Investment holding	50.54	50.54
J B Mangharam Foods Private Limited**	India	Biscuit manufacturer	50.54	50.54
Strategic Foods Uganda Limited**	Uganda	Biscuit manufacturer	50.54	50.54

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#### 4. Investments in subsidiaries (continued)

Name of entity	Principal place of business/ Country of incorporation	Principal activities	Effective ownership interest and voting interest	
			2023 %	2022 %
Manna Foods Private Limited**	India	Biscuit manufacturer	50.54	50.54
International Bakery Products Limited**	India	Biscuit manufacturer	50.54	50.54
Sunrise Biscuit Company Private Limited**	India	Biscuit manufacturer	50.12	50.12
Ganges Valley Foods Private Limited**	India	Biscuit manufacturer	49.86	49.86
Britannia And Associates (Mauritius) Private Limited**	Mauritius	Investment holding	50.54	50.54
Britannia And Associates (Dubai) Co. Pvt. Ltd.**	Dubai	Investment holding	50.54	50.54
Al Sallan Food Industries Co SAOC**	Oman	Biscuit manufacturer	33.08	33.08
Strategic Foods International Co LLC**	Dubai	Biscuit manufacturer	50.54	50.54
Strategic Brands Holding Company Limited**	Dubai	Brand holding company	50.54	50.54
Britannia Egypt LLC**	India	General	50.54	50.54
Britannia Employees' Medical Welfare Association Private Limited**	India	Medical	50.54	50.54
Britannia Employees' General Welfare Association Private Limited**	India	General	50.54	50.54
Britannia Employees' Educational Welfare Association Private Limited**	India	Educational	50.54	50.54
Britannia Dairy Holdings Private Limited**	Mauritius	Investment holding	50.54	50.54

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#### 4. Investments in subsidiaries (continued)

Name of entity	Principal place of business/ Country of incorporation	Principal activities	Effective ownership interest and voting interest	
			2023 %	2022 %
Vasana Agrex and Herbs Private Limited**	India	Agriculture & Allied activities	50.54	50.54
Britannia Bangladesh Private Limited**	Bangladesh	Biscuit manufacturer	50.54	50.54
Snack Bisc Private Limited**	India	Manufacture of food products	50.54	50.54
Britannia Nepal Private Limited**	Nepal	Biscuit manufacturer	50.54	50.54
Britchip Foods Limited**	India	Bakery products	30.32	30.32
Kenafric Biscuits Limited**	Kenya	Biscuit manufacturer	25.78	--
Catalyst Britania Brands** Limited	Mauritius	Investment holding	50.54	--
Britannia Dairy Private Limited**	India	Food products	--	50.54

\*\* Not audited by KPMG PLT.

#### 5. Due from/(to) subsidiaries

The amounts due from subsidiaries include US Dollar balance of USD59,953,032 (2022: USD59,953,032) and Sterling Pound of GBP1,075,000 (2022: GBP1,075,000) which are unsecured loans, interest free and repayable on demand except for the loan amounts of USD6,762,593 (2022: USD6,762,593) which bear interest at 3 month LIBOR plus 0.25% (2022: 0.25%). The remaining amounts due from subsidiaries are unsecured, non-trade in nature, interest free and repayable on demand.

The amounts due to subsidiaries include Singapore Dollar balance of SGD693 (2022: SGD580) which are unsecured, non-trade in nature, interest free and repayable on demand.

#### 6. Share capital

	2023	2022	Number of ordinary shares	
	RM	RM	2023	2022
Issued and fully paid shares with no par value classified as equity instruments:				
Ordinary shares	<u>47,113,500</u>	<u>47,113,500</u>	<u>47,113,500</u>	<u>47,113,500</u>

## 7. Profit for the year

	2023 RM	2022 RM
<b>Profit for the year is arrived at after charging/(crediting)</b>		
Audit fee	14,000	13,000
Office rental	74,664	53,162
Personnel expenses (including key management personnel):		
- Contributions to state plans	18,696	18,292
Net foreign exchange gain	<u>(13,574,837)</u>	<u>(3,278,227)</u>

## 8. Dividends

Dividends recognised by the Company are:

	Total amount RM
<b>2023</b>	
First interim 2023	<u>26,928,000</u>
<b>2022</b>	
First interim 2022	<u>16,565,000</u>

## 9. Taxation

	2023 RM'000	2022 RM'000
<b>Reconciliation of tax expense</b>		
Profit for the year	<u>41,153</u>	<u>3,241</u>
Income tax calculated using Malaysian tax rate of 24%	9,877	778
Non-deductible expenses	50	33
Non-taxable income	(9,927)	(822)
Effect of unrecognised deferred tax assets	<u>--</u>	<u>11</u>
Tax expense	<u>--</u>	<u>--</u>

### Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of the following items (stated at gross):

	2023 RM	2022 RM
Unabsorbed capital allowances	81,000	81,000
Unutilised tax losses	<u>11,043,000</u>	<u>11,043,000</u>
	<u>11,124,000</u>	<u>11,124,000</u>

The comparative figures have been restated to reflect the revised unutilised tax losses available to the Company.

The unutilised tax losses will expire in year 2028.

## 10. Financial instruments

### 10.1 Categories of financial instruments

The table below provides an analysis of financial instruments categories as follows:

(a) Financial assets and financial liabilities measured at amortised cost (“AC”).

	<b>Carrying amount RM</b>	<b>AC RM</b>
<b>2023</b>		
<b>Financial assets</b>		
Due from subsidiaries	280,357,412	280,357,412
Other receivables	958	958
Cash and cash equivalents	<u>3,399,772</u>	<u>3,399,772</u>
	<u><u>283,758,142</u></u>	<u><u>283,758,142</u></u>
<b>Financial liabilities</b>		
Other payables	(13,000)	(13,000)
Due to subsidiaries	<u>(2,303)</u>	<u>(2,303)</u>
	<u><u>(15,303)</u></u>	<u><u>(15,303)</u></u>
<b>2022</b>		
<b>Financial assets</b>		
Due from subsidiaries	267,237,806	267,237,806
Other receivables	583	583
Cash and cash equivalents	<u>2,306,631</u>	<u>2,306,631</u>
	<u><u>269,545,020</u></u>	<u><u>269,545,020</u></u>
<b>Financial liabilities</b>		
Other payables	(12,000)	(12,000)
Due to subsidiaries	<u>(1,800)</u>	<u>(1,800)</u>
	<u><u>(13,800)</u></u>	<u><u>(13,800)</u></u>

### 10.2 Net gains and losses arising from financial instruments

	<b>2023 RM</b>	<b>2022 RM</b>
Net gains on financial assets measured at amortised cost	<u><u>14,750,937</u></u>	<u><u>3,423,116</u></u>

## 11. Related parties

### Significant related party transactions

The significant related party transactions of the Company are shown below. The balances related to the below transactions are shown in the statement of financial position.

	<b>2023 RM</b>	<b>2022 RM</b>
<b>A. Subsidiaries</b>		
Interest income	1,176,032	144,796
Dividend income	26,612,000	--
Management fee	120,000	120,000
Office rental	74,664	53,162
	<u>                    </u>	<u>                    </u>
<b>B. Holding company</b>		
Dividends paid	26,928,000	16,565,000
Management fee	12,000	12,000
	<u>                    </u>	<u>                    </u>
<b>C. Professional fees paid to a firm in which certain Directors are members</b>		
	<u>                    </u>	<u>                    </u>
	6,000	6,000
	<u>                    </u>	<u>                    </u>

**Ma Lands Sdn. Berhad**  
Registration Number: 196401000102 (103198-U)  
(Incorporated in Malaysia)


## **Statement by Directors pursuant to Section 251(2) of the Companies Act 2016**

In the opinion of the Directors, the financial statements set out on pages 5 to 21 are drawn up in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Company as of 31 March 2023 and of its financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:



.....  
**Ness Wadia**  
Director



.....  
**Jayant Shripad Gadgil**  
Director

Date: 22 MAY 2023





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## NOTARIAL CERTIFICATE

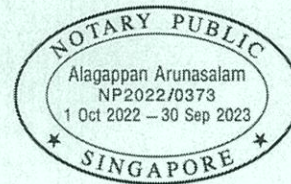
TO ALL TO WHOM these presents shall come

I, Alagappan S/o Arunasalam, NOTARY PUBLIC duly admitted, authorised to practise in the Republic of Singapore, DO HEREBY CERTIFY

AND ATTEST that I was present on the 22<sup>nd</sup> day of May 2023 and did see Jayant Shripad Gadgil, (INDIA PASSPORT NO. Z3366630), the person named and described in the document "STATUTORY DECLARATION PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016 " of Leila Lands Sdn. Berhad hereto annexed marked "A", duly sign and execute the same and that the name "Jayant Shripad Gadgil" thereto subscribed is of the proper handwriting of the said "Jayant Shripad Gadgil".

IN FAITH AND TESTIMONY whereof I the said notary have subscribed my name and set and affixed my seal of office at Singapore, this 22nd day of May 2023.

NOTARY PUBLIC  
SINGAPORE



By virtue of Rule 8(3)(c) of the Notaries Public Rules, a Notarial Certificate must be authenticated by the Singapore Academy of Law in order to be valid.

With effect from 16 September 2021, a Notarial Certificate shall be deemed to be validly authenticated by the affixing of an Apostille to the back of the Notarial Certificate.





# APOSTILLE

(Convention de La Haye du 5 Octobre 1961)

This **Apostille** only certifies the authenticity of the signature, seal or stamp and the capacity of the person who has signed the attached Singapore public document, and, where appropriate, the identity of the seal or stamp. It does not certify the authenticity of the underlying document.

If this document is to be used in a country not party to the Hague Convention of the 5th of October 1961, it should be presented to the consular section of the mission representing that country.

To verify this **Apostille**, go to

<https://legalisation.sal.sg>

or scan QR code:



Verification code: 17041151

1. <b>Country:</b>	Singapore
<b>This public document</b>	
2. <b>Has been signed by:</b>	Alagappan S/o Arunasalam
3. <b>Acting in the capacity of:</b>	Notary Public
4. <b>Bears the seal/stamp of:</b>	Notary Public
<b>Certified</b>	
5. <b>At:</b>	Singapore Academy of Law
6. <b>The:</b>	22nd May 2023
7. <b>By:</b>	Melissa Goh, Director, Trust Services, SAL
8. <b>No.:</b>	AC0N3Y0CVC
9. <b>Seal/Stamp:</b>	10. <b>Signature:</b> 



# ANNEX A



**Leila Lands Sdn. Berhad**

Registration Number: 196401000102 (103198-U)  
(Incorporated in Malaysia)

**Statutory declaration pursuant to  
Section 251(1)(b) of the Companies Act 2016**

I, **Jayant Shripad Gadgil**, the Director primarily responsible for the financial management of LEILA LANDS SDN. BERHAD, do solemnly and sincerely declare that the financial statements, set out on pages 5 to 21 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Oaths and Declaration Act (Cap 211) in Singapore.

Subscribed and solemnly declared by the abovenamed Jayant Shripad Gadgil, Passport No. Z3366630, at the Republic of Singapore on .....

22 MAY 2023



.....  
**Jayant Shripad Gadgil**

Before me:





**KPMG PLT**  
(LLP0010081-LCA & AF 0758)  
Chartered Accountants  
Level 3, CIMB Leadership Academy  
No. 3, Jalan Medini Utara 1  
Medini Iskandar  
79200 Iskandar Puteri  
Johor Darul Takzim, Malaysia

Telephone +60(7) 266 2213  
Fax +60(7) 266 2214  
Website [www.kpmg.com.my](http://www.kpmg.com.my)

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF LEILA LANDS SDN. BERHAD**

Registration Number: 196401000102 (103198-U)  
(Incorporated in Malaysia)

### **Report on the Audit of the Financial Statements**

#### **Adverse Opinion**

We have audited the separate financial statements of Leila Lands Sdn. Berhad, which comprise the separate statement of financial position as at 31 March 2023, the separate statement of comprehensive income, separate statement of changes in equity and separate statement of cash flows for the year then ended, and notes to the separate financial statements, including a summary of significant accounting policies, as set out on pages 5 to 21.

In our opinion, because of the significance of the matter discussed in the *Basis for Adverse Opinion* section of our report, the accompanying separate financial statements do not give a true and fair view of the financial position of the Company as at 31 March 2023 and of its financial performance and its cash flows for the year then ended in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Companies Act 2016 in Malaysia.

#### **Basis for Adverse Opinion**

The Company has subsidiaries and is required by Section 9 of Malaysian Private Entities Reporting Standard, "Consolidated and Separate Financial Statements" and the Companies Act 2016 to prepare consolidated financial statements. As described in Note 2 (a) to the separate financial statements, the Directors have not prepared consolidated financial statements because the Directors are of the opinion that to adopt group reporting would involve undue expense or delay to the member of the Company. The effects of this departure from Malaysian Private Entities Reporting Standard and the requirements of the Companies Act 2016 in Malaysia are material and pervasive and have not been quantified.

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our adverse opinion.

#### *Independence and Other Ethical Responsibilities*

We are independent of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.



### **Information Other than the Financial Statements and Auditors' Report Thereon**

The Directors of the Company are responsible for the other information. The other information comprises the information included in the Directors' Report, but does not include the financial statements of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Company does not cover the Directors' Report and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Company, our responsibility is to read the Directors' Report and, in doing so, consider whether the Directors' Report is materially inconsistent with the financial statements of the Company or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the Directors' Report, we are required to report that fact. As described in the Basis for Adverse Opinion section above, no consolidated financial statements of the Group have been prepared for the year ended 31 March 2023. We have concluded that the Directors' Report is materially misstated for the same reason with respect to the amounts or other items in the Directors' Report affected by the non-consolidation.

### **Responsibilities of the Directors for the Financial Statements**

The Directors of the Company are responsible for the preparation of financial statements that give a true and fair view in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



### **Auditors' Responsibilities for the Audit of the Financial Statements (continued)**

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of the Company.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Company, including the disclosures, and whether the financial statements of the Company represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



### Other Matter

This report is made solely to the member of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**KPMG PLT**  
(LLP0010081-LCA & AF 0758)  
Chartered Accountants

**Chan Yen Ing**  
Approval Number: 03174/04/2025 J  
Chartered Accountant

Johor Bahru

Date: **22 MAY 2023**